

MONTHLY REVENUE MANAGEMENT REPORT



Summary **2021/22** **At end of Month:** **March**

	Base Budget £'000	Actual to Date £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000
Joint Learning Disability Service	19,595	23,257	22,782	23,257	(475)
Joint Mental Health Service	19,211	22,201	21,976	22,201	(224)
Older People Service	9,880	9,477	9,997	9,477	520
SB Cares	16,924	15,768	15,655	15,768	(113)
Targeted Savings net of support	(4,740)	0	(116)	0	(116)
Physical Disability Service	2,734	2,573	2,558	2,573	(15)
Prescribing	23,132	23,552	23,132	23,552	(419)
Generic Services	67,468	89,639	91,394	89,639	1,756
Large Hospital Functions Set-Aside	24,211	27,451	27,451	27,451	0
Total	178,415	213,917	214,830	213,917	913

54,195	55,931	56,865	55,931	934
100,009	130,535	130,514	130,535	(21)
24,211	27,451	27,451	27,451	0
178,415	213,917	214,830	213,917	913

MONTHLY REVENUE MANAGEMENT REPORT



Delegated Budget Social Care Functions **2021/22** **At end of Month:** **March**

	Base Budget £'000	Actual to Date £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000	Summary Financial Commentary
Joint Learning Disability Service	16,122	18,826	19,187	18,826	361	<p>Learning Disability: Lower than anticipated net client care costs including higher than forecast client income (£41k) and reducing client expenditure (£237k). Lower than anticipated impact of Care provider Pay Uplift (1 December - £83k)</p> <p>Mental Health: £59k staffing underspend in Local Area Co-Ordinators as well as general and Galashiels Resource Centre staffing teams. Lower than forecast client care package costs (£54k).</p> <p>Older People: £290k higher than anticipated client residential care income. £81k lower than anticipated Social Care Provider Pay Uplift costs. £149k lower than anticipated care provision costs at Dovecot due to Housing Support not being provided by provider and lower than forecast TUPE and core care costs.</p> <p>SB Cares: Higher than anticipated net operating costs relating to Garden View care home.</p> <p>Physical Disability: Higher than forecast locality based client care package costs.</p> <p>The year end position is £0.934m under budget. This is mainly due to both Older People and Learning Disability experiencing higher than expected client income and lower client/care costs. Mental Health is also under budget due to reduced staff and care package costs.</p>
Joint Mental Health Service	2,196	2,060	2,174	2,060	114	
Older People Service	9,880	9,477	9,997	9,477	520	
SB Cares	16,924	15,768	15,655	15,768	(113)	
Physical Disability Service	2,734	2,573	2,558	2,573	(15)	
Generic Services	6,339	7,227	7,294	7,227	67	
Total	54,195	55,931	56,865	55,931	934	

MONTHLY REVENUE MANAGEMENT REPORT



Delegated Budget Healthcare Functions **2021/22** **At end of Month:** **March**

	Base Budget £'000	Actual to Date £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000	Summary Financial Commentary
Joint Learning Disability Service	3,473	4,431	3,595	4,431	(836)	Learning Disability: Pressure attributable to 2 additional complex hospital placements with discharge delayed and a small number of clients in private settings requiring enhanced care provision during the year due to deteriorating health conditions.
Joint Mental Health Service	16,616	19,220	18,882	19,220	(338)	
Joint Alcohol and Drugs Service	399	920	920	920	0	Mental Health: Medical staffing budgets are £528k overspent, a small favourable movement from the position previously reported. The medical establishment is not staffed to capacity and ongoing recruitment gaps are backfilled by agency locums at increased hourly rates, generating this overspend. This forecast pressure is partially offset by vacancies across the Older Adult Service, Psychology, Administration and Adult Mental Health Services. Nursing budgets are reporting overspends of £97k at M12. These costs include agency nurse support out with core budgets at a cost of £64k.
Prescribing	23,132	23,552	23,132	23,552	(419)	
Targeted savings	(4,740)	0	(4,739)	0	(4,739)	
Allocated Non Recurring Savings Projects	0	0	0	0	0	Prescribing: A forecast adverse pressure in Primary Care Prescribing is also reported (£420k) due to an increased number of items and forms issued over the last quarter. Again, there has also been an increase in the average unit cost per item dispensed. Final prescribing information has yet to be received for M12 so accruals are currently based on local intelligence assumptions. Any deviation from assumptions will be accounted for in 2022/23.
Health Board Support (including brokerage)	0	0	4,623	0	4,623	
Generic Services						Targeted Efficiency Savings: Planned savings within NHS Borders that are forecast not to be delivered due to CV-19. SG support included within HB support line. Generic Services: is also forecasting an underspend position across Community Hospitals (£84k), AHP services (£311k) due to ongoing vacancies, together with a general saving due to reduced service activity during the first half of the financial year as a result of the ongoing impact of Covid-19. This is partially offset by an adverse pressure in Home First due to slippage in the review of the service against the planned reduction to its funding envelope of £300k. There is also a significant underspend within Dental Services (£480k) and there continues to be a number of vacancies within dental which are linked to a reduction/step down of services as well as a continuation of vacancies. The remainder of Generic Other is largely attributable to underspends in Public Dental Services, Sexual Health, Out of Hours and Health Promotion arising as a result of activity and staffing reductions, offset by pressures caused by fixed term recruitment in general staffing to support the management of remobilised services (net £313k).
Independent Contractors	30,069	34,764	34,760	34,764	(4)	
Community Hospitals	5,770	5,856	5,940	5,856	84	
Allied Health Professionals	6,531	7,268	7,579	7,268	311	
District Nursing	3,701	4,162	4,324	4,162	162	
Generic Other	15,058	30,362	31,498	30,362	1,136	
Total	100,009	130,535	130,514	130,535	(21)	

